Internal Incident Report: INC Ransomware Data Leak Assessment

From: Harry Pentest Team
Date: April 24, 2026
Subject: PRELIMINARY IMPACT ASSESSMENT - acwapower.com Leak

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1. Executive Summary

During our routine and manual threat reconnaissance, the Harry Team has identified a significant data exposure incident on the dark web. The ransomware group **INC Ransom** has publicly disclosed compromised data directly referencing **acwapower.com** and larsentoubro.com (Which is Owned By Acwa Power).

This brief is intended to provide you with the initial findings and the assessed impact so that you may initiate discussions with the respective company owners.

2. Incident Overview

- **Threat Actor:** INC Ransom (incransom)
- **Victim Identifiers:** acwapower.com / https://www.larsentoubro.com/
- **Discovery Date:** February 24, 2026 (03:33:01 UTC)
- **Stated Target Revenue:** $100M
- **Exposed Data Volume:** 400 GB
- **Complete Onion URL:** http://incblog6qu4y4mm4zvw5nrmue6qbwtgjsxpw6b7ixzssu36tsajldoad.onion/blog/disclosures/699d

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3. Verified Findings from Leaked Samples

Initial manual analysis of the files exposed on the INC Ransom disclosure blog confirms the legitimacy of the leaked data. The 400 GB archive appears to contain highly sensitive financial and engineering documentation pertaining to major infrastructure projects.

A. Offshore and Interim Invoices

- We identified a substantial invoice (No: SAU1003-Offshore-Interim-Inv-003) from **Larsen & Toubro International FZE** directed to **Moya Renewable Energy Company**.
- The exposed interim invoice is for an amount of **$12,480,055.00**, and references a cumulative claim of **$41,982,183.00**.

  A corresponding "Exhibit A" document breaks down these offshore invoices across multiple payment milestones for the Solar PV lots (Lot 1, Lot 2, Lot 3, Lot 4) and DC Solar Cables.

- Sample in the end.

B. Engineering and Project Data

- Documentation from **alfanar building systems** detailing the "Concrete Mix Design" for the **2.0 GW Almuwayh Solar Independent Power Plant** was also exposed.
- This document names *Larsen & Tuobro SA LLC* as the contractor and lists precise material sourcing and quality control metrics.

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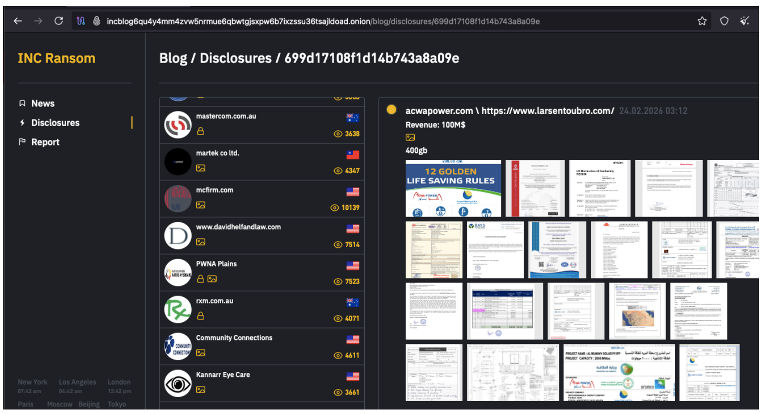
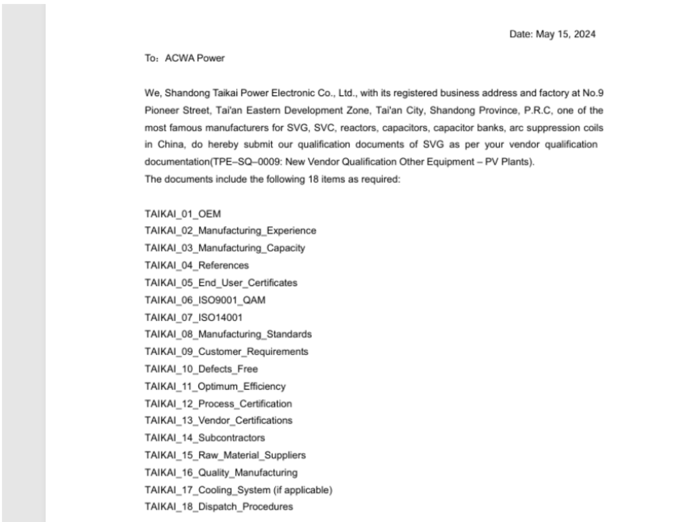
4. Impact Assessment

The primary concern at this stage is the exposure of highly sensitive operational and commercial data. The immediate impact includes:

1. **Commercial Leverage:** The public availability of detailed billing milestones and multi-million dollar invoices (such as the $12.4M claim from L&T) compromises the confidentiality of commercial agreements and project financing for the Almuwayh Solar Plant.
2. **Infrastructure Threat Modeling:** The leak of precise engineering specifications (e.g., concrete mix designs, PV Module technical specs) provides malicious actors with intricate knowledge of critical energy infrastructure components.
3. **Reputational Damage:** The explicit naming of multiple partners (ACWA Power, Larsen & Toubro, Moya Renewable Energy, alfanar) in a unified leak indicates a severe supply chain or central management portal compromise, which may heavily impact trust among these joint venture entities.





Date: May 15, 2024

To: ACWA Power

We, Shandong Taikai Power Electronic Co., Ltd., with its registered business address and factory at No.9 Pioneer Street, Tai'an Eastern Development Zone, Tai'an City, Shandong Province, P.R.C, one of the most famous manufacturers for SVG, SVC, reactors, capacitors, capacitor banks, arc suppression coils in China, do hereby submit our qualification documents of SVG as per your vendor qualification documentation(TPE–SQ–0009: New Vendor Qualification Other Equipment – PV Plants).

The documents include the following 18 items as required:

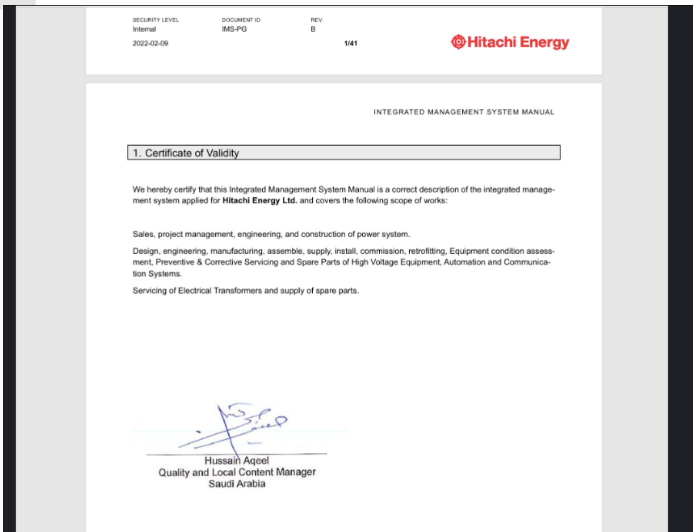
TAIKAI_01_OEM
TAIKAI_02_Manufacturing_Experience
TAIKAI_03_Manufacturing_Capacity
TAIKAI_04_References
TAIKAI_05_End_User_Certificates
TAIKAI_06_ISO9001_QAM
TAIKAI_07_ISO14001
TAIKAI_08_Manufacturing_Standards
TAIKAI_09_Customer_Requirements
TAIKAI_10_Defects_Free
TAIKAI_11_Optimum_Efficiency
TAIKAI_12_Process_Certification
TAIKAI_13_Vendor_Certifications
TAIKAI_14_Subcontractors
TAIKAI_15_Raw_Material_Suppliers
TAIKAI_16_Quality_Manufacturing
TAIKAI_17_Cooling_System (if applicable)
TAIKAI_18_Dispatch_Procedures

HITACHI

UK Declaration of Conformity RED650

Document identity
1MRK000612-164
Revision B

Declaration	We **Hitachi Energy Sweden AB, SE-721 59 Västerås, Sweden,** declare under our sole responsibility that the family of apparatus: **Line Differential Protection** — **Type: RED650, Ver. 2.1 acc. to Product Guide 1MRK 505366-BEN** to which this declaration relates is in conformity with the following relevant UK legislations:
UK legislation	Electromagnetic Compatibility Regulations 2016 Electrical Equipment (Safety) Regulations 2016
Application of the objects	The product is intended for use in the industrial environment and to protect high voltage or high-power apparatus, and thus normally used in a harsh electro-magnetic environment near high voltage apparatus.
UK Standards	References to the relevant UK standards or other technical specifications to which conformity is declared: BS EN 60255-26: 2013 Electromagnetic compatibility requirements BS EN 60255-27: 2014 Product safety requirements
Authorization	Signed for and on behalf of: Marko Kovačić



SECURITY LEVEL	DOCUMENT ID	REV.	
Internal	IMS-PG	B	
2022-02-09		1/41	Hitachi Energy

INTEGRATED MANAGEMENT SYSTEM MANUAL

1. Certificate of Validity

We hereby certify that this Integrated Management System Manual is a correct description of the integrated management system applied for **Hitachi Energy Ltd.** and covers the following scope of works:

Sales, project management, engineering, and construction of power system.

Design, engineering, manufacturing, assemble, supply, install, commission, retrofitting, Equipment condition assessment, Preventive & Corrective Servicing and Spare Parts of High Voltage Equipment, Automation and Communication Systems.

Servicing of Electrical Transformers and supply of spare parts.

Hussain Aqeel
Quality and Local Content Manager
Saudi Arabia

alfanar building systems

QA / QC SECTION
PRECAST and PRESTRESS FACTORY
CONCRETE MIX DESIGN

PROJECT NO. / NAME	:	2430- 2.0G Wac ALMUWAYH SOLAR INDEPENDENT POWER PLANT, AL MUWAYH
CONTRACTOR	:	LARSEN & TUOBRO SA LLC
ELEMENT TYPE/S	:	PRECAST ELEMENT (Wall, scupper , splashblock,etc..)

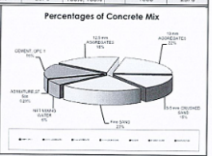
DESIGN CRITERIA

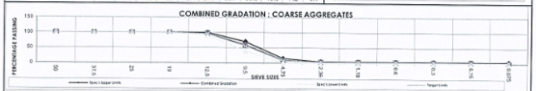
CONCRETE MIX CODE	:	G35/12.5CYL	MINIMUM COMPRESSIVE STRENGTH @ 28 DAYS, MPa	:	35
NET WATER - CEMENT RATIO	:	0.38	NOMINAL MAXIMUM SIZE OF AGGREGATES, mm	:	12.5
SLUMP , mm	:	200+-50			
Air Content , %	:	2.5 (estimated)			

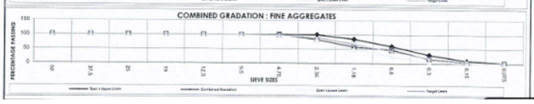
MIX PROPORTION PER CUBIC METER

MATERIALS Description	Source	SPECIFIC GRAVITY	SSD WT., Kgs	ABSORP %	CORRECT ABSORP	OVEN Dry WT., Kgs	PROP % ALL	PROP % C.A.	PROP % F.A.	Vol. Li	Batch Wt., Kgs
CEMENT, OPC 1	Yamama	3.15	370		0.00	370				117.5	370
Air Content										25.0	
12.5 mm AGGREGATES	Al Rasheed	2.578	432	1.50	6.48	426	23%	45%		165.1	427
10 mm AGGREGATES	Al Rasheed	2.563	529	1.70	9.00	520	28%	55%		203.0	524
0-5 mm CRUSHED SAND	Al Rasheed	2.578	360	1.50	5.41	355	19%		40%	137.7	357
Fine SAND	Al Hayat	2.580	539	1.10	5.93	533	29%		60%	206.6	535
NET MIXING WATER	Al Anazi	1.00	140.6		0.00	167				140.6	159
ADMIXTURE,ST 504	Fosroc	1.06	4.7		0.00	4.7				4.4	4.7
TOTAL WEIGHTS			2376		26.8	2376	100%	100%		1000	2376

SIEVE SIZE / MATLS. (% PASSING)	50.00	37.50	25.00	19.00	12.50	9.50	4.75	2.36	1.18	0.600	0.300	0.150	0.075
CA-10mm	100	100	100	100	100.0	73.0	3.0	1.0	1.0	1.0	1.0	1.0	0.9
45%	45	45	45	45	45.0	32.8	1.3	0.4	0.4	0.4	0.4	0.4	0.4
CA-12.5mm	100	100	100	100	82.0	1.0	0.0	0.0	0.0	0.0	0.0	0.0	0.3
55%	55	55	55	55	45	0.6	0.0	0.0	0.0	0.0	0.0	0.0	0.2
FA-Washed Sand	100	100	100	100	100	100	96.0	25.0	2.0	1.0	0.0	0.0	0.0
40%	40	40	40	40	40	40	38.5	10.0	0.8	0.4	0.0	0.0	0.0
FA-Fine Sand	100	100	100	100	100	100	100	100	100	100	81.0	12.0	0.1
60%	60	60	60	60	60	60	60	59.9	59.9	59.9	48.5	7.2	0.1
Comb. C.A.	100	100	100	100	90.1	33.4	1.3	0.4	0.4	0.4	0.4	0.4	0.6
Comb. F.A.	100	100	100	100	100	100	98.4	69.9	60.7	60.3	48.5	7.2	0.1







لارسن أند توبرو انترناشيونال م.م.ح

LARSEN & TOUBRO INTERNATIONAL FZE INTERNATIONAL

REGISTERED OFFICE : LOB 16G-08, P.O. Box 41558, Hamriyah Free Zone, Sharjah - United Arab Emirates.
SHARJAH : 206, Sh. Abdullah Bldg., Al Mahatta, Al Qasimi Street, P.O. Box 63671, Sharjah, U.A.E., Tel : +971 6 5731549, Fax : +971 6 5750459

INVOICE

To:	From:
Moya Renewable Energy Company – One Person Co., 2327, Airport Road 7452, Postal Code 13244 **Riyadh 11416** **Kingdom of Saudi Arabia** VAT Reg No. 311651544300003	Larsen & Toubro International FZE LOB 16G-08, P O Box 41558, Hamriyah Free Zone, **Sharjah, United Arab Emirates** Tel: +97165731549 VAT Reg No. 100217007200003

Contract Ref. Offshore Procurement Contract dated 2-Aug-2024
Invoice No: SAU1003- Offshore-Interim-Inv-003 | Invoice Date: 30th December 2024

Particulars	Cumulative claim amount (USD)	Previous claim amount (USD)	This Invoice amount (USD)
Invoice amount claimed	41,982,183.00	29,502,128.00	12,480,055.00
Net amount Payable	**41,982,183.00**	**29,502,128.00**	**12,480,055.00**

**- The supply is considered to be out of Scope of UAE VAT*

Amount in Words – US Dollar Twelve Million Four Hundred Eighty Thousand Fifty-Five only.

Payment to be made to the below mentioned bank account.

Bank Name	:	HSBC Bank Middle East Limited
Bank Address	:	Dubai Branch, P O Box 66, Dubai, UAE
Account Title	:	**L&T INTL FZE Al KAHFAH P COL**
IBAN No	:	AE200200000020675088105
Currency	:	USD
Swift Code	:	BBMEAEAD

For Larsen & Toubro International FZE

(Authorized Signatory)

Rev.	Date	Description	Prepared		Checked		Approved	
01	25.09.2024	Issued For Approval	KSKB		KSL		DA	
00	17.08.2024	Issued For Approval	MAA		SB		KSL	

PLACE RESERVED FOR STAMPS:

Issued for Approval
Date : 25.09.2024
Prev. CS No.
Prev. CS Date

OWNER:
MOYA RENEWABLE ENERGY COMPANY
POSTAL CODE 2327- Airport Rd. 7452, RIYADH
KINGDOM OF SAUDI ARABIA

OWNER'S ENGINEER:
ASTROM TECHNICAL ADVISOR, S.L.

ISSUED FOR CONSTRUCTION

CONTRACTOR:
LARSEN & TOUBRO
LARSEN & TOUBRO LIMITED
PO. Box No: 2492 Al Khobar- 34428,
KINGDOM OF SAUDI ARABIA

PROJECT:
AL MUWAYH - 2000 MW$_{ac}$ PV IPP

	NAME	DATE	TITLE:
PREPARED	MAA	17.08.2024	**TOPOGRAPHIC SURVEYING REPORT(PV AREA)**
CHECKED	SB	17.08.2024	
APPROVED	KSL	17.08.2024	

DRAWING /DOCUMENT NUMBER	REVISON NO	TOTAL PAGE
SAU1003-G000-____-&BDD-00001-2-IFA	02	38

30/12/2024

MOYA RENEWABLE ENERGY COMPANY-ONE PERSON CO.,
2327, Airport Road, Postal Code 13244,
Riyadh 11416,
Kingdom of Saudi Arabia.

For the attention of: Mr. Giorgio Borgia (MOYA RENEWABLE ENERGY COMPANY-ONE PERSON CO.)

Lien Waiver and Release in respect of the Contractor's Invoice No. **SAU1003-NTP-Offshore-Interim-Inv-003**

This Lien Waiver and Release is with respect to the Offshore Contract dated 02nd Aug 2024 and NTP dated 08th Sept 24 for Muwayh Solar PV Independent Power Project (the **"Contracts"**). Terms used in this Lien Waiver and Release shall have the meaning given to them in the Contracts.

In consideration of the USD 12,480,055 interim payment under the Contracts, requested vide SAU1003-NTP-Offshore-Interim-Inv-003 dated 30th Dec 24 for Works performed by the relevant Contractors during the period 28th Nov 2024 to 30th Dec 2024, the Contractors (for itself and on behalf of its Subcontractors), upon receipt of such interim payment hereby unconditionally waives, releases, and forever discharges the Owner, and the Client's and the Owner's premises and property from all material's, mechanics, construction, and other type of liens, mortgages, pledges, charges, security interests, and encumbrances of every nature arising out of or in connection with such Works and all other Works performed by the Contractor under the Contracts for which payment has previously been made.

The foregoing shall not relieve the Contractors of its obligations under the provisions of the Contracts that by their nature survive completion of the Works, including, without limitation, warranties, guarantees and indemnities.

Executed this 30th day of Dec, 2024.

Larsen & Toubro International FZE

By:

Name: SURYA SRINIVAS AYYAGARI

Title: MANAGER

Screenshot

30/12/2024

MOYA RENEWABLE ENERGY COMPANY-ONE PERSON CO.,
2327, Airport Road, Postal Code 13244,
Riyadh 11416,
Kingdom of Saudi Arabia.

For the attention of: Mr. Giorgio Borgia (MOYA RENEWABLE ENERGY COMPANY-ONE PERSON CO.)

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Executed this 30th day of Dec, 2024.

Larsen & Toubro International FZE

By:

Name: SURYA SRINIVAS AYYAGARI

Title: MANAGER

Screenshot

Best Regards,
Harry Pentest Team.

Fri 24 APR ~ 2026